

# The Future of Acute Hospital Services in Worcestershire

Kidderminster Hospital

the treatment centre

Wyre Forest Community Unit



**Worcestershire**   
Acute Hospitals NHS Trust

**Alexandra Hospital**

**Worcestershire**   
Acute Hospitals NHS Trust

Welcome to

**Alexandra Hospital**

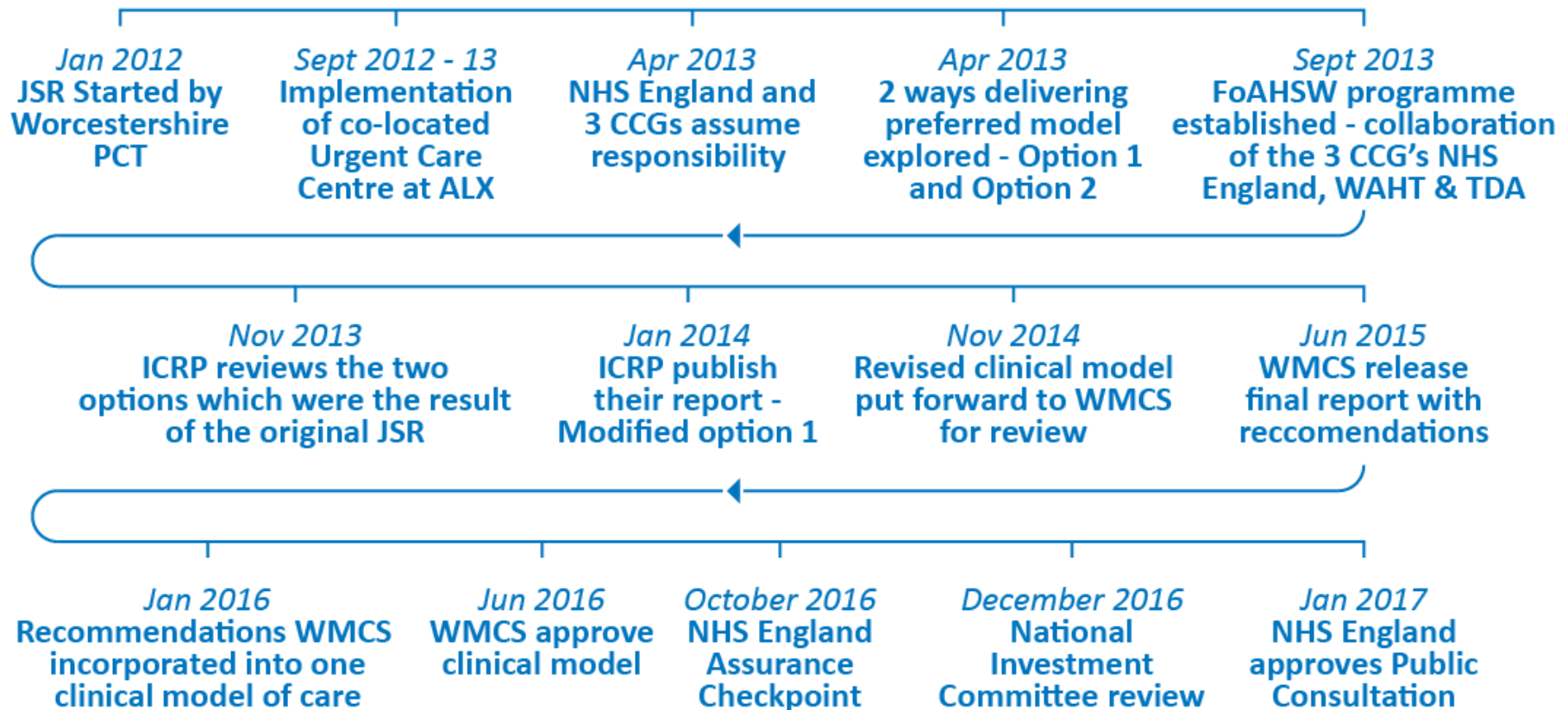
## Health Commission

# Introduction

- A brief history of the programme
- Summary of the proposed clinical model and permanent service changes
- Key issues for consideration – transport
- Emergency changes and impact
- Key challenges currently facing the Trust and response
- Timeline and process for the consultation



# History of programme



# Why did we start this?

- **Workforce**

- National shortages
- Reduction in trainees
- Consultant-led care
- Seven day services

- **Quality**

- Better outcomes
- Better patient experience



# What does this mean for my local hospital?

## Kidderminster Hospital

- More day case Operations
- More short stay Operations

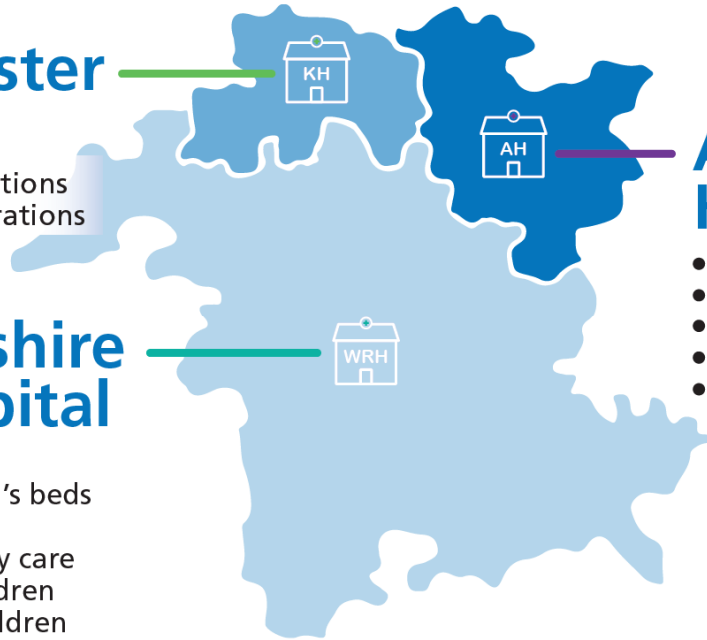
## Worcestershire Royal Hospital

- All Births
- All Inpatient children's beds
- Emergency surgery
- Centre for emergency care
- A&E for adults & children
- UCC\* for adults & children

## Alexandra Hospital

- More planned surgery
- A&E for adults (16+)
- UCC\* adults & children
- Women's centre
- Improved theatres

\*Urgent Care Centre



# Transport issues

- Mott MacDonald Equality Impact Assessment
- Mott MacDonald Transport survey
- Census 2011
  - Approximately 20.3% of households in Redditch do not own a car or van
- Independent Transport Group – Recommendations
  - 350 bus
  - More public and visitor car parking
  - Promotion of alternative transport
  - Use of community transport



# Transport issues

- Worcestershire County Council scoping extending the 350 bus
- Staff cars moved off site to increase spaces available for public and visitors
- Capital bid includes £1.6 million for extra public car parking
- Promotion of alternative transport
- Hopper Bus – 3 month pilot to review usage



# Temporary emergency changes

- Suspected blocked or perforated bowels – **February 2014**
- Children's emergency surgery – **December 2014**
- Emergency gynaecology – **August 2015**
- Neonatal services and hospital births – **November 2015**
- Inpatient children's services – **September 2016**



# Effect of temporary emergency changes

- **Bowel surgery – patient outcomes have improved**
- **Maternity – caesarean sections fallen from 32.6% to less than 25%**
  - All births accommodated
  - More senior doctor cover on labour ward



# Effect of temporary emergency changes

- **Children**

- all assessed by senior doctor
- Admission rates have fallen by 10%
- GPs can access consultant clinics
- Individual travel plans for 'open access' children




# Current challenges facing the Trust

- Pressure at 'front door':
  - combination of more frail, sicker patients attending and 'exit block' due to it being harder to discharge these sicker patients
- Emergency pressures affecting capacity for planned inpatient surgery
- National shortages in Consultant and trainee staff in key specialities e.g. elderly care/stroke
- Establishing the future acute service model and care pathways across Worcestershire
  - Uncertainty impacting on recruitment and retention



# What the Trust is doing to address those challenges

- 'Front door' streaming into alternatives to admission: AEC, OPAL, GP in ED, UCC
  - Plan/focus on discharge on admission and new transitional care facilities e.g. Evergreen
  - More routine surgery at KTC and AGH
  - Medical recruitment drive linked to future vision
  - Capital OBC to support full realisation of FoAHSW proposals (WRH/AGH)
- 

# What does it mean?



**95%**

of all patients will be treated  
at the same hospital as now



# Timetable and milestones

- 12 week Consultation started 6th January
- Series of public engagement events – members of the public now have the chance to have their say
- Consultation closes on 30th March
- CCGs to review responses and propose final recommendation for CCG Governing Bodies to consider end of May
- Implementation thereafter
- Worcestershire Acute Hospitals NHS Trust apply for £29m capital funding, including preparing Business Case for NHS Improvement

